



MEMORANDUM OF UNDERSTANDING
FOR
ACADEMIC & CAPACITY BUILDING COLLABORATION

Between

**National Communications Academy (NCA),
Department of Telecommunications,
Ministry of Communications**

And

Indian Institute of Technology Mandi (IIT Mandi)

This Memorandum of Understanding (hereinafter referred to as “MoU”) is made and executed on day of 20..... (“Effective Date”).

BY AND BETWEEN

National Communications Academy (NCA), a training institute under Department of Telecommunications, Ministry of Communications, Govt. of India, engaged in capacity building of officers/officials belonging to technical services (ITS & IRRS) and civil services (IP&TAFS); with its 3 campuses, namely, NCA- Finance (NCA-F), NCA- Technology (NCA-T) and NCA- Wireless (NCA-W), located in National Capital Region through its representative/authorized signatory **Sh. Atul Sinha, DG, NCA-T** (hereinafter referred to as “NCA” or “First Party”) of the First Part;.

Indian Institute of Technology, Mandi (IIT Mandi), a research and educational institution of national importance established under “*The Institutes of Technology (Amendment) Act, 2011*”, with the intention to expand the reach and to enhance the quality of technical education in the country’ by the Parliament of the Republic of India, is represented by **Prof. Atul Dhar, Head CCE, IIT Mandi**, having its office at VPO Kamand, District Mandi, Himachal Pradesh, 175075 (hereinafter referred to as “IIT Mandi,” or “Second Party”) of the Second Part.

Each of the parties mentioned above is collectively referred to as the “Parties” and individually as a “Party”. This Memorandum of Understanding shall be effective for aforesaid three campuses of NCA.

Both parties have several areas of common academic interest and considerable advantages may be gained from their pursuit on a collaborative basis by promoting exchange and co-operation in the broader areas of academics, learning interventions, research, monitoring, statistical evaluation, policy formulation, advisory and capacity building of human resources, etc.

The general objective of this Memorandum of Understanding (MoU) is to stimulate and facilitate the development of collaborative and mutually beneficial academic activities which may serve to enhance the intellectual life and cultural development of both the Institutions. Thus, both parties have agreed as under in support of their mutual interests in the field of education and research.

Whereas the above-named institutions recognize that academic collaboration would be of mutual benefit and would provide strengths in research and education through engaging themselves in academic cooperation, it is agreed that:

1. The purpose of the cooperation between both the parties under this MoU are as follows:

- a. To promote interest in the teaching and research activities of the respective institutions in general and in the specific field of Information & Communication Technologies, Mobile Communication Technologies, Cyber Space, associated standards, policy issues including startups, etc.;
- b. The two Institutions shall seek to promote:
 - i. Exchange of faculty to the mutual benefit of both institutions;
 - ii. Organize symposia, conferences, workshops, training programs and meetings on areas of mutual interest;
 - iii. Carry out joint research and continuing educational programs;
 - iv. Exchange information pertaining to developments in teaching, student development and research at each institution;
 - v. Collaboration in teaching, research and development, sharing of lab facilities/resources and consultancy studies in the field of mutual interest;
 - vi. Exchange of academic materials and publications;
 - vii. Conducting lectures;
 - viii. Attachment of staff for purposes of curriculum development and review, attendance of courses, upgrading of teaching and research skills;
 - ix. Participating in seminars, symposiums, and other types of discussions of mutual interest;
 - x. Conducting study tours and joint consultancy work;
 - xi. Startup incubation and ecosystem development;
 - xii. Collaboration for development of Standards;
 - xiii. Collaborate on Skill development training programs, aligning with the national objectives to enhance employability and industry-relevant education.

A specific plan will be worked out for each activity; setting forth detailed arrangements for collaboration will be agreed. Terms and conditions for each visit or an assignment or such exchange, including those concerning financial implications will be worked out between the

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institutes. A separate agreement will be entered into giving such details including term of exchange of any intellectual property.

2. **COORDINATION:** Each institution shall designate a coordinator to oversee and facilitate the implementation of this MoU as under. Both the coordinators will periodically review and identify ways to strengthen cooperation between the two institutions.
3. This MoU shall be identified as the **parent document** of any program agreement executed between the parties. Further agreements concerning any program shall provide details concerning the **specific commitments** made by each party and shall not become effective until they have been reduced to writing and executed by the duly authorized representatives of the parties.
4. Except as may be stipulated in any specific program agreement, each institution shall be responsible for expenses incurred by its employees under this MoU. Before planning any joint activity, financial responsibilities of each party shall be reduced in writing and agreed upon.
5. This MoU shall remain in effect for a period of five (05) years unless terminated earlier by either institution. Such termination by one institution shall be affected by giving the other institution at least ninety (90) days advance written notice of its intention to terminate.
6. This MoU may be amended or modified by a written agreement signed by the representatives of both institutes.
7. **CONFIDENTIALITY:** The Parties shall keep all data or information disclosed by each other in connection with this MoU, 'confidential', use it only for the purpose of this Project, protect it from unauthorized use, reproduction, access and damage or destruction and employ the same degree of care as it would employ to protect its own confidential information. Under such an eventuality wherein the information is required to be shared with statutory bodies, each of the party must intimate to the other party of such disclosure at least 05 days before submitting the information to the statutory bodies.

The Parties shall not during or after the termination of the MoU disclose to any third party any confidential information arising from the MoU (other than in the proper performance of their duties hereunder or as may be required by a court or arbitration panel of competent jurisdiction) except with the prior written permission from the other Party.

For the purposes of this Clause, "Confidential Information" shall mean information relating to proprietary, technological, economic, financial, legal, administrative business or technical.

8. **DISPUTE SETTLEMENT:** In the event of any dispute or difference between the parties relating to the interpretation and application of the provision of MoU, efforts shall be made by the senior officers of both the parties to resolve the same amicably and if the dispute is not mutually settled, then such dispute or difference shall be taken up by either party for its resolution through AMRD as mentioned in Department of Legal Affairs, Ministry of Law & Justice bearing OM No. 334774/DoLA/AMRD/2019 dated 31st March, 2020, and its subsequent OMs issued time to time on the subject: "*Settlement of disputes other than taxation between Government Ministries/ Departments inter se and between Government Ministries/ Departments and other Ministries/*

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Departments/ Organization(s)- Administrative Mechanism for Resolution of Disputes (AMRD)" and the decision of AMRD on the said dispute will be binding on both the parties.

9. **LEGAL EFFECT:** Nothing in this Memorandum shall be construed as creating any legal relationship between the institutes. This Memorandum is a statement of intent to foster genuine and mutually beneficial collaboration, and therefore non-binding on either party.

EXECUTED by NCA and IIT Mandi in duplicate copies, each of which shall be deemed as original.

For and on behalf of
(National Communications Academy,
Department of Telecommunications,
Ministry of Communications)

Sign: Atul Sinha
Name: Atul Sinha
Designation: DG, NCA-T, Ghaziabad

महानिदेशक/Director General
राष्ट्रीय संचार अकादमी-प्रौद्योगिकी, गाजियाबाद
National Communications Academy-Technology, Ghaziabad
दूरसंचार विभाग/Department of Telecommunications
भारत सरकार/Govt. of India
गाजियाबाद, उ.प्र.-201002/Ghaziabad, U.P.-201002

Stamp:
Date: 10.09.2026

For and on behalf of
(Indian Institute of Technology, Mandi)

Sign: Atul Dhar
Name: Prof. Atul Dhar
Designation: Head CCE, IIT Mandi

प्रमुख सी सी ई
भा.प्रौ.सं. मण्डी (हि.प्र.)
Head CCE
IIT Mandi (H.P.)

Stamp:
Date:

Witness 1:

Sign: Shashi
Name: SHASHI SHEKHAR PANDEY
Designation: DIRECTOR (POLICY RESEARCH)
Place: NCA-T, GHAZIABAD, U.P.
Date: 10.09.2026

शशि शेखर पाण्डेय/SHASHI SHEKHAR PANDEY
निदेशक/Director (PR)
राष्ट्रीय संचार अकादमी/National Communications Academy
दूरसंचार विभाग/Department of Telecommunications
भारत सरकार/Govt.
एन.सी.ए.-टी, गाजियाबाद/
पिन-201002/P

Witness 2:

Sign: Indu Joshi
Name: Dr. Indu Joshi
Designation: Assistant Professor (SCSE)
Place: IIT Mandi
Date: 21/10/26